

Annual Report
of
THE INTERNATIONAL HOUSE OF JAPAN, INC.
(April 1, 2012 – March 31, 2013)

Table of Contents

| | Page |
|---------------------------------|------|
| Administration and Organization | 1 |
| Membership | 3 |
| Program and Activities | 8 |
| Service Activities | 27 |
| Finances | 31 |

Administration and Organization

I. Board and Council Affairs

A. Meetings

1st meeting of the Board of Trustees (May 23, 2012)

1st meeting of the Council (June 14, 2012)

2nd meeting of the Board of Trustees (March 19, 2013)

3rd meeting of the Board of Trustees (March 25, 2013)

B. Trustees, Councilors and Auditors

Most sadly, Professor Emeritus Takahashi Junjirō, a Trustee, passed away on March 22, 2013. On March 31, 2013, there were 14 Trustees, 20 Councilors and 2 Auditors.

II. Personnel

During the fiscal year 2012, no new employee was hired and one person resigned. The total number of employees as of March 31, 2013, stood at 12 (5 men; 7 women).

III. Major Grants and Contributions

During the fiscal year 2012, grants and contributions from institutions were received as follows. (Further details are to be found in the statement of income and expenditure for fiscal 2012.)

| | |
|---|-------------|
| Japan Foundation | ¥16,035,331 |
| Japan-U.S. Seminar on International Financial Systems | ¥14,750,000 |
| Harvard Law School | ¥8,242,740 |
| Japan-U.S. Friendship Commission | ¥5,703,760 |
| MRA House | ¥2,900,000 |
| Shibusawa Eiichi Memorial Foundation | ¥1,300,000 |
| Tokyo Club | ¥1,000,000 |
| Kasumi Kaikan | ¥300,000 |
| U.S. Embassy | ¥168,000 |

Voluntary contributions of ¥8,700,000 for the House general activities were

received from new members.

Generous contributions of ¥3,838,484 for the House general activities were received from individuals including House members and friends.

Also, generous donations of ¥10,000 for the library were received from individuals including House members and friends.

IV. General Affairs

A. Roppongi 5-chome West District Urban Area Redevelopment Preparatory Association

The House has been participating in the Roppongi 5-chome West District Urban Area Redevelopment Preparatory Association established on March 26, 2008, to study possible future planning for the area. Asked by the local residents to participate as an important preservationist of the cultural and historical heritage as well as for its valuable green environment in an urban area, the House decided to join in the association. Not only for good relations with neighbors, but also for keeping up with the current status of the area, it is informative and instructive for the House to share views and opinions in its neighborhood.

V. Building and Equipment

From July to September 2012, we did repair work on the outer wall and the terrace of the west building, which had some conspicuous aging degradation. In August, we replaced part of the outdoor lighting of the parking lot, which also had conspicuous damage in addition to aging.

Furthermore, with the hope of meeting the needs of visitors, including our members, we set up a wireless local area network (LAN) in our facilities, including the hotel rooms and individual study rooms, in September and added a new nameplate to the stone wall of the main entrance in November 2012. From December 2012 to January 2013, we updated the computer server as well as the terminals, as the operating system we had been utilizing at the office approached the end of its term. In addition, we completed the relaunching of our website in January 2013, which was thoroughly redesigned and enriched.

Membership

I. Individual Membership

Fiscal 2012 saw a total of 80 persons (63 Japanese and 17 other nationalities) accepted onto the rolls of House membership. This total is 12 less (9 less Japanese and 3 less of other nationalities) than last year.

There were a total of 162 members (98 Japanese and 64 other nationalities) lost owing to resignation, death, or delinquency of dues, 26 less (20 less Japanese and 6 less of other nationalities) than the figure for last year.

Accordingly, this brought a net decrease in membership of 82 (35 Japanese and 47 of other nationalities) and the total regular membership stood at 2,987, of whom 2,074 were Japanese and 913 individuals of 40 different nationalities and areas, as of March 31, 2013.

| | <i>Nationality</i> | | <i>Subtotal</i> | <i>Total</i> |
|---------------------|--------------------|--------------|-----------------|--------------|
| | <i>Japanese</i> | <i>Other</i> | | |
| New Members | 63 | 17 | | 80 |
| Resignations | 44 | 23 | 67 | |
| Deaths | 43 | 20 | 63 | |
| Delinquency in dues | 11 | 21 | 32 | |
| Sub-total | 98 | 64 | | 162 |
| Net Increase | -35 | -47 | | -82 |

II. Corporate Membership

During fiscal 2012, there were a total of 9 new corporate members totaling 9 support units; this total is 6 more members and 6 more units than last year. At the same time, 16 members and 24 units withdrew.

There was thus a net decrease of 7 members totaling 15 units, bringing the total to 182 corporate members with 217 units as of March 31, 2013.

Corporate membership as of March 31, 2013, stood as follows:

| | <i>Corporations</i> | <i>Units</i> | <i>Change from previous year</i> | |
|--------------------------|---------------------|--------------|----------------------------------|-------------|
| 5-unit corporate members | 1 | 5 | 0 | |
| 4-unit " | 1 | 4 | 0 | |
| 3-unit " | 3 | 9 | -3 | (-9 units) |
| 2-unit " | 22 | 44 | -2 | (-4 units) |
| 1-unit " | 155 | 155 | -2 | (-2 units) |
| Total | 182 | 217 | -7 | (-15 units) |

III. Honorary Membership

Honorary membership has been abolished as a category of membership with no new honorary members replacing those leaving Japan. The total honorary membership stood at 1 as of March 31, 2013.

IV. Library Membership

With 32 new library members and 25 withdrawals, the total library membership stood at 124, representing 18 nationalities, as of March 31, 2013.

V. Total Income

Income from individual membership in the 2012 fiscal year, including library membership dues, netted ¥65,680,398, or ¥1,173,895 less than in the same period of the last fiscal year, and income from initial donations was ¥8,700,000, or ¥1,500,000 less than the corresponding figure for the previous year. Income from corporate membership totaled ¥35,334,560, or ¥2,705,940 less than the same period in the last fiscal year.

| | <i>2012</i> <i>Actual</i> | <i>Budget</i> | <i>2011</i> <i>Actual</i> |
|-----------------------|------------------------------|---------------------|------------------------------|
| Individual Membership | ¥65,680,398 | ¥65,000,000 | ¥66,854,293 |
| Initial Donation | 8,700,000 | 10,000,000 | 10,200,000 |
| Corporate Membership | 35,334,560 | 40,000,000 | 38,040,500 |
| Total | <u>¥109,714,958</u> | <u>¥115,000,000</u> | <u>¥115,094,793</u> |

VI. Sixtieth Anniversary Dinner for Members

I-House celebrated the sixtieth anniversary of its founding in the fiscal year 2012. In commemoration of this anniversary, a special dinner was held for members on November 14 and 15.

As a special guest, we invited Dr. Donald Keene on the 13th and the late Danjūrō XII on the 14th. Dr. Keene shared his memories of I-House while Mr. Danjūrō talked about Tenran Kabuki and I-House. Members and invited guests, such as ambassadors, enjoyed deepened fellowship with one another on both days.

VII. Social Gathering for New Members

A social gathering for new members who joined our membership in the year 2012 was

successfully held on the 26th of September, with 23 members in attendance in the Kabayama/Matsumoto Room.

**Analysis of Individual Membership
by Nationality
(As of March 31, 2013)**

| Nationality/ Area | Total March 31, 2012 | New Members (+) | Resig- nations (-) | Deaths (-) | Delinquency in dues (-) | Total March 31, 2013 |
|----------------------|----------------------------|-----------------------|--------------------------|---------------|-------------------------------|----------------------------|
| Australia | 29 | 0 | 1 | 0 | 0 | 28 |
| Austria | 4 | 0 | 0 | 0 | 0 | 4 |
| Belgium | 3 | 0 | 0 | 0 | 0 | 3 |
| Brazil | 1 | 0 | 0 | 0 | 1 | 0 |
| Canada | 37 | 1 | 1 | 1 | 2 | 34 |
| China | 3 | 0 | 0 | 0 | 0 | 3 |
| Denmark | 2 | 0 | 0 | 0 | 0 | 2 |
| Ecuador | 1 | 0 | 0 | 0 | 0 | 1 |
| Egypt | 1 | 0 | 0 | 0 | 0 | 1 |
| Finland | 3 | 0 | 0 | 0 | 0 | 3 |
| France | 11 | 0 | 0 | 0 | 1 | 10 |
| Germany | 31 | 1 | 0 | 0 | 1 | 31 |
| Ghana | 1 | 0 | 0 | 0 | 0 | 1 |
| Hong Kong | 0 | 1 | 0 | 0 | 0 | 1 |
| India | 7 | 1 | 1 | 0 | 0 | 7 |
| Indonesia | 3 | 0 | 0 | 0 | 0 | 3 |
| Ireland | 6 | 0 | 0 | 0 | 0 | 6 |
| Israel | 2 | 0 | 0 | 0 | 0 | 2 |
| Italy | 7 | 0 | 0 | 0 | 0 | 7 |
| Japan | 2,109 | 63 | 44 | 43 | 11 | 2,074 |
| Kenya | 1 | 0 | 0 | 0 | 0 | 1 |
| Korea | 21 | 1 | 0 | 0 | 0 | 22 |
| Malaysia | 4 | 0 | 0 | 1 | 0 | 3 |
| Nepal | 1 | 0 | 0 | 0 | 0 | 1 |
| Netherlands | 8 | 0 | 0 | 0 | 0 | 8 |
| New Zealand | 4 | 0 | 0 | 1 | 0 | 3 |
| Pakistan | 1 | 0 | 0 | 0 | 0 | 1 |
| Philippines | 6 | 0 | 2 | 0 | 0 | 4 |
| Portugal | 1 | 0 | 0 | 0 | 0 | 1 |
| Russia | 2 | 0 | 0 | 0 | 0 | 2 |
| Singapore | 6 | 0 | 0 | 0 | 0 | 6 |
| South Africa | 0 | 1 | 0 | 0 | 0 | 1 |
| Spain | 1 | 0 | 0 | 0 | 0 | 1 |
| Sweden | 14 | 1 | 1 | 0 | 0 | 14 |
| Switzerland | 6 | 0 | 0 | 0 | 0 | 6 |
| Taiwan | 4 | 0 | 0 | 0 | 1 | 3 |
| Thailand | 10 | 0 | 0 | 0 | 0 | 10 |
| Turkey | 4 | 0 | 0 | 0 | 0 | 4 |
| U. K. | 59 | 1 | 5 | 0 | 2 | 53 |
| U. S. A. | 654 | 9 | 12 | 17 | 13 | 621 |
| Vietnam | 1 | 0 | 0 | 0 | 0 | 1 |
| Total Japan | 2,109 | 63 | 44 | 43 | 11 | 2,074 |
| Other | 960 | 17 | 23 | 20 | 21 | 913 |
| Grand Total | 3,069 | 80 | 67 | 63 | 32 | 2,987 |

Regional Distribution of Corporate Members
(As of March 31, 2013)

| Prefecture/ Country | Five- Unit Members | Four- Unit Members | Three- Unit Members | Two- Unit Members | One- Unit Members | Total of Corporations | Total of Units |
|------------------------|--------------------------|--------------------------|---------------------------|-------------------------|-------------------------|-----------------------------|----------------------|
| Chiba | | | | 1 | 0 | 1 | 2 |
| Tokyo | 1 | 1 | 2 | 19 | 134 | 157 | 187 |
| Kanagawa | | | | | 1 | 1 | 1 |
| Aichi | | | | | 1 | 1 | 1 |
| Osaka | | | 1 | 2 | 5 | 8 | 12 |
| Hiroshima | | | | | 1 | 1 | 1 |
| Fukuoka | | | | | 1 | 1 | 1 |
| Germany | | | | | 1 | 1 | 1 |
| Hong Kong | | | | | 1 | 1 | 1 |
| Netherlands | | | | | 1 | 1 | 1 |
| U. K. | | | | | 1 | 1 | 1 |
| U. S. A. | | | | | 8 | 8 | 8 |
| <hr/> | | | | | | | |
| Total | | | | | | | |
| Corporations | 1 | 1 | 3 | 22 | 155 | 182 | |
| Units | 5 | 4 | 9 | 44 | 155 | | 217 |

Program and Activities

The year 2012 marked the sixtieth anniversary of the International House of Japan. Several special programs were organized to commemorate the anniversary, in addition to regular programs.

A. The IHJ Sixtieth Anniversary Programs

1. Photo Exhibition: The International House of Japan in the History of Cultural Exchange in Postwar Japan

A photo exhibition was held to look back upon the history of the International House of Japan, which has facilitated creative thinking and intellectual dialogue for the last sixty years. As the political, economic, and cultural landscape surrounding Japan changes, so does the purpose, geographical scope, and modality of cultural exchange. This exhibition was also an occasion to ponder the future role of culture and intellectual exchange in international relations. In addition to visual images representing the intellectual activities of the I-House, other cooperating cultural organizations were introduced.

Period: September 1-November 30

Venue: Lobby

2. Special Symposium “Japan in the World”

This series of symposiums examined how Japan should proceed in the international arena and the role it should play. In the first two symposiums, two specialists were invited to talk about how Japan has responded to international events historically and discuss the current role of Japan in the world. In the latter symposiums, leading personalities from the United States, China, Korea and Southeast Asia were invited to talk about what they expect from Japan and the role it should assume in the international community. The program was sponsored by the Japan Foundation and the Tokyo Club.

The content of this series is scheduled to be published by Iwanami Shoten in July.

| No. | Date | Title | Lecturers/Discussants |
|---------------|--------------|--------------------------------------|--|
| Part 1 | | | |
| 1 | September 11 | “The Meaning of the 1930s for Japan” | Lecturer: Katō Yoko (Professor, The University of Tokyo) Discussants: Satō Takumi (Associate Professor, Kyoto University) Moriyama Atsushi (Associate Professor, Shizuoka Prefectural University) |

| | | | |
|---------------|------------------|--|---|
| 2 | September 25 | “Postwar Japan—Its Evolution and Future” | Lecturer: Iokibe Makoto (former President, National Defense Academy) Discussants: Charles D. Lake II (Chairman of the Board of Directors, U.S.-Japan Business Council), Tadokoro Masayuki (Professor, Keio University) |
| Part 2 | | | |
| 3 | October 3 | “Japan’s Challenges and Prospects: A View from Southeast Asia” | Lecturer: Tommy Koh (Ambassador-at-large, Singapore) Discussants: Shiraishi Takashi (President, National Graduate Institute for Policy Studies) Tanaka Hitoshi (President, Institute for International Strategy, Japan Research Institute) |
| 4 | October 23 | “The Uneasy Triangle: Korea between China and Japan” | Lecturer: Han Sung-Joo (Former Minister of Foreign Affairs, Korea) Discussants: Lee Jong Won (Professor, Waseda University) Soeya Yoshihide (Professor, Keio University) |
| 5 | November 15 | “U.S.-Japan Relations during the American Century (1945-2015)” | Lecturer: Ezra Vogel (Professor Emeritus, Harvard University) Discussants: Watanabe Akio (Professor Emeritus, University of Tokyo) Kitaoka Shinichi (Professor, National Graduate Institute for Policy Studies [GRIPS]) |
| 6 | January 22, 2013 | “China, Japan and the U.S. in Global and Regional Affairs” | Lecturer: Wang Jisi (Dean of the School of International Studies, Peking University) Discussants: Miyamoto Yuji (Former Ambassador to China) Mōri Kazuko (Professor Emerita, Waseda University) |

3. Garden Concert “Beyond Boundaries: Min Tanaka Dances in the

International House Garden”

Established in 1952, the International House of Japan has functioned as a cultural crossroads through the promotion of intellectual exchange. In this event, we presented a dance performance of Mr. Min Tanaka, who has long been engaged in global and interdisciplinary collaboration with distinguished artists overseas. Dancing in the I-House Garden, which has long been a symbolic stage for international encounters, Tanaka embodied the importance of cultural exchange that transcends boundaries.

| Date | Title | Performers |
|------------|---|------------|
| October 27 | Beyond Boundaries: Min Tanaka Dances in the International House Garden | Min Tanaka |

B. Regular Programs

1. Encouragement of Intercultural Intellectual Dialogue

To better understand and articulate the various challenges faced by the global community in the 21st century, I-House organizes programs which bring together people from different cultural/social backgrounds and professions to engage in interdisciplinary, multilayered intellectual dialogue in the humanities, social and natural sciences.

a. Asia Leadership Fellow Program

In joint cooperation with the Japan Foundation, the I-House has organized the Asia Leadership Fellow Program (ALFP) since 1996, and nearly a hundred fellows have participated in the program to date. In 2012, to review the program, a special symposium featuring some ten past ALFP fellows was held to think about the future of the civil society in Asia. The program and the speakers of the symposium were as follows,

| Date | Speakers |
|------------------|---|
| February 6, 2013 | <p>Panel 1: New Politics and Civil Society in Asia</p> <p>Speakers: Chito Gascon (Undersecretary, Office of the President, Republic of Philippines / Philippines) Imtiaz Gul (Executive Director, Centre for Research and Security Studies / Pakistan) Vinod Raina (Activist in the educational movement Bharat Gyan Vigyan Samiti / India) Commentator: Huang Ping (Director General, Institute of American Studies, Chinese Academy of Social Sciences/ China) Moderator: Suzuki Yuji (Professor, Hosei University / Japan)</p> |

| | |
|--|--|
| | <p>Panel 2 : The Future of Asia, the World and Humanity from Japan after 3.11</p> <p>Speakers: Lee Seejae (Co-President, The Korea Federation for Environmental Movement / Korea) Huang Jiansheng (Professor, Yunnan University of Nationalities / China) Ōhashi Masaaki (President, Japan NGO Center for International Cooperation / Japan) Commentator: Diana Wong (former Deputy Director, Institute of Southeast Asian Studies / Malaysia) Moderator: Ashiwa Yoshiko (Professor, Hitotsubashi University / Japan)</p> <p>Wrap up Panel : Challenges and Possibilities of ALFP: What Can Civil Society in Asia Do for the Next Decade?</p> <p>Speakers: Chandra Kishor Lal (Independent Columnist and Commentator / Nepal) Fouzia Saeed (Director, Mehergarh / Pakistan) Marco Kusumawijaya (Director, Rujak Center for Urban Studies / Indonesia) Moderator: Takenaka Chiharu (Professor, Rikkyo University / Japan)</p> |
|--|--|

b. I-House Ushiba Fellowship

Made possible by the endowment subsequent to the dissolution of the Ushiba Memorial Foundation, this exchange program invites distinguished contemporary thinkers and intellectuals to Japan for the purpose of bringing humankind closer together and transcending the North-South/East-West divides through the enhancement of international understanding. There was no visitor during the period under review, but we made preparatory work for inviting to Japan Mr. Antonio Negri, Italian Political Philosopher, in joint initiative with Science Council of Japan.

*Mr. Negri visited Japan from April 3 to April 13, 2013.

c. Japan-India Intellectual Exchange Program

(1) Japan-India Distinguished Visitors Program

In 2012, commemorating the sixtieth anniversary of Japan-India diplomatic relations, I-House and Japan Foundation jointly launched the Japan-India Distinguished Visitors Program. This program invites to Japan eminent Indian public figures who are proposing new values or innovative ideas to change the status quo of society. Fellows are invited for a period of 5-7 days to meet counterparts and leaders who are tackling similar issues in Japan in their area of expertise. The Fellows also engage in public seminars or lecture programs during their stay.

Mr. Siddharth Varadarajan, Editor of *The Hindu*, was selected as the first fellow in this program and visited Japan in late March. During his stay, in addition to a lecture at

I-House, Mr. Varadarajan engaged in a lecture at the Foreign Correspondents' Club of Japan (FCCJ) and various meetings with his fellow journalists and academics.

| Date | Title | Speaker/Moderator |
|----------------|---|---|
| March 28, 2013 | India's Foreign and Strategic Policy in Asia —The India-China-U.S. Troika, and Japan | Lecturer: Siddharth Varadarajan (Editor, <i>The Hindu</i>) Moderator: Horimoto Takenori (Professor, Kyoto University) |

(2) Seminar Series on Contemporary India for Business Persons

“Getting to Know India in Seven Days”

The number of Japanese businesses going into the Indian market is rocketing. While it is widely reported in the media when they enter the market, it is rarely the case that the media covers the stories of failures and retreats from the market. There are many factors behind these failures, but they all seem to come down to a lack of understanding of Indian society and culture and its people. Under such circumstances, a series of seven seminars was held to provide participants with an opportunity to learn about fast-changing contemporary India from a social, historical, political, religious, and philosophical perspective. The seminar series was attended mainly by business people who deal with India and Indian people on a daily basis.

Moderators:

Yamada Gō (Senior Economist, Japan Center for Economic Research)

Kondō Masanori (Senior Associate Professor of Economics, International Christian University)

| Dates | Themes | Lecturers |
|--------------|--|---|
| September 5 | India in the Global Landscape and Japan-India Relations | Sakakibara Eisuke (President, Institute for Indian Economic Studies/Professor, Aokyama Gakuin University) |
| September 12 | Acting Is Believing: The Secret of Doing Business in India | Shimada Takashi (President, Indo Business Centre, Ltd.) |
| September 19 | Indian Democracy: Confrontation, Negotiation, Agreement | Takenaka Chiharu (Professor, Rikkyo University) |
| September 27 | Social Issues of Contemporary India | Fujii Takeshi (Professor, Tokyo University of Foreign Studies) |

| | | |
|------------|---|--|
| October 4 | India's Economy: Its Strengths and Future Prospects | Kojima Makoto (Professor, Takushoku University) |
| October 10 | Japan-India Partnership and Relations with Asia | Sanjeev Sinha (President, Sun and Sands Advisors Co. Ltd.) |
| October 18 | Possibilities of India | Horimoto Takenori (Professor, Kyoto University) |

(3) Melodies Eternally New—Songs of Tagore and the *Tabla*

This concert, held to commemorate the sixtieth anniversary of Japan-Indian relations, consisted of two parts: Part I featuring the songs of Rabindranath Tagore and Part II featuring Arif Khan on the *tabla*. Tagore set much of his own poetry to music that is still widely sung throughout India and Bangladesh. The I-House presented local Indian and Japanese musicians singing a selection of songs from Tagore's representative work, *Gitanjali*, in both Bengali and Hindi, with narration in Japanese. The second half of the program featured the young *tabla* percussionist Arif Khan from Calcutta. Khan is the 34th descendant in a line of esteemed *tabla* players from a lineage that stretches over 850 years. Khan demonstrated various musical patterns on the *tabla* and performed with *santour*.

| Date | Title | Performers |
|--------|---|--|
| May 11 | Melodies Eternally New—Songs of Tagore and the <i>Tabla</i> | Part I: Song and Narration: Keiko Chattopadhyay, Samudra Dutta Gupta, Shreyashi Mondal, Sudipta Roychoudhury, Tannishtha Roychoudhury, Rashmi Gupta, Rita Kar Dance: Emi Mayuri, Yoko Ogawa, Natsuko Ogawa, Kaori Ouchida Part II: Arif Khan (<i>tabla</i>), Miyashita Setsuo (<i>santour</i>) |

2. Development and Training of Human Resources for Multicultural Exchange

The I-House continues to cultivate the talents of people destined to be the new leaders in international exchange.

a. Educational Programs

(1) Nitobe Kokusai Juku

The Nitobe Kokusai Juku is aimed at training young professionals from various organizations and corporations to become public-minded leaders who are equipped with a broad perspective and who are able to function in an international environment both in and outside the country.

The Principal of the Nitobe Kokusai Juku is Akashi Yasushi (Chairman of the International House of Japan), and the Coordinator is Professor Watanabe Yasuhi (Professor at the Faculty of Environmental Information, Keio University). The fifth Nitobe Kokusai Juku, organized between June and December 2012, invited prestigious lecturers. Six out of the thirteen lectures were open to the general public.

The “*jukusei*,” or participants in the Juku, were first screened based on application materials (application forms and essays written on a designated theme), then selected through interviews. The fifth-year *jukusei* consisted of fourteen people from corporations, governmental entities, and international organizations, aged twenty-nine on average.

The Nitobe Kokusai Juku is supported by the Shibusawa Eiichi Memorial Foundation and the MRA Foundation.

Following is a list of the lectures of the 2012 Nitobe Kokusai Juku:

| Date | Theme | Lecturer |
|---------------------------------|---|---|
| June 16 | The Essence of Global Leaders (public) | Akashi Yasushi (Chairman, International House of Japan; Principal, Nitobe Kokusai Juku) |
| June 23 June 27 July 4 | Communicating Across Cultures | Joseph Shaules (Director, Japan Intercultural Institute) |
| June 23 | Orientation Organized by the Fourth-Year Nitobe Kokusai Juku <i>jukusei</i> | |
| July 7-8 Obuse Study Tour | Visit to Obuse town, Attending Ob-Session | Kuma Kengo (Architect) |
| | Leadership Development as seen through Obuse | Ichimura Tsugio (Owner and President of Masuichi-Ichimura Sake Brewery/Obusedo) |
| July 21 | How Can We Defend Democracy? (public) | Inoki Takenori (Professor, Aoyama Gakuin University) |
| August 4-5 | Presentation of their own professions | |
| | The World in 2030 Seen from a Macroscopic Perspective | Watanabe Yasushi (Professor, Keio University) |

| | | |
|--|---|---|
| August 25 | Womenomics : The Power of Diversity (public) | Kathy Matsui (Goldman Sachs, Chief Japan equity strategist and co-head of Asia Investment Research) |
| July 8 (at the Shibusawa Memorial Museum) | Shibusawa Eiichi and His World | Shibusawa Masahide (President, Shibusawa Eiichi Memorial Foundation) |
| September 22 | Discussion Session with the Inter University Center for Japanese Language Studies Students | |
| October 6 | Development Assistance as a Profession (public) | Nakamura Toshihiro (Co-Founder and CEO, Kopernik) |
| October 21 | Discussion Session Planned and Organized by the Fourth-Year Nitobe Kokusai Juku <i>jukusei</i> | |
| November 3 | The International Mind of Japan's Long-lived Businesses | Funabashi Haruo (President, Sirius Institute) |
| November 17 | If You Want to Know about the Sea, Talk to the Forest—The Secret to Pursuing the Essence of Things (public) | Hatakeyama Shigeatsu (Founder and Director, NPO“Mori wa umi no koibito”) |
| December 1 | Graduation Ceremony | |

(2) English Communication Seminar for Global Leaders

The English Communication Seminar for Global Leadership is an English-language seminar designed for those who work or wish to work at the intercultural interface. Participants develop sophisticated English communication skills by participating in a roundtable discussion with a global leader. The seminar focuses on communication skills that are important in international exchange and international business such as moderating, discussing, introductions and more. There are three practice sessions, a “global leader” roundtable, and a review session in which participants evaluate their own performance on DVD. During Fiscal 2012, the ninth seminar was held as follows:

Dates: March 5, 8, 13, 16 and 19, 2013

Coordinator/Instructor: Joseph Shaules (Director, Japan Intercultural Institute)

Guest speaker: Karen Hill Anton (Consultant, facilitator)

A seminar held in July was entitled “Communicating Across Cultures,” and was designed particularly for the participants in the Nitobe Kokusai Juku.

(3) Japan Specialist Workshop (Library)

The Japan Specialist Workshop, jointly launched with the National Diet Library, has been carried out since Fiscal 2010.

Fiscal 2012 was the last year of the three-year project, and so the purpose this time was to review the results of the past workshops, to strengthen the relationship between Japanese and related overseas organizations, and to exchange opinions about future support for overseas Japanese Studies.

Representatives from the participants of the past two years of the Japan Specialist Workshop, Japanese Studies researchers, Japanese information specialists, and experts from Japanese Studies organizations in Japan attended the conference on February 19, 2013, to report and discuss the situation and projects promoting Japan specialists in each country. On the following day, a symposium was held at the National Diet Library, and the results of the conference were also presented there.

Details of the conference and symposium are as follows:

Steering Committee:

Committee chairperson Kabayama Kōichi (Director, Printing Museum, Tokyo)

Committee members Robert Campbell (Professor, University of Tokyo)
 Koide Izumi (Director, Resource Center for the History of Entrepreneurship, Shibusawa Eiichi Memorial Foundation)
 Sven Saaler (Associate Professor, Sophia University)

| Date | Theme, Lecturers |
|---|---|
| Japan Specialist Conference “Nihon Senmonka Ikusei Senryaku Kaigi ” (Closed session) | |
| February 19, 2013 | <p>Session 1: Present problems of projects promoting Japan specialists Moderator: Kabayama Kōichi (Director, Printing Museum)</p> <p>Session 2: On future projects promoting Japan specialists Moderators: Koide Izumi (Director, Resource Center for the History of Entrepreneurship, Shibusawa Eiichi Memorial Foundation) Sven Saaler (Associate Professor, Sophia University)</p> |
| The Japan Specialist Workshop 2013 Symposium (Open session) “Naze Ima Kaigai Nihon Kenkyu Shien ka” | |
| February 20, 2013 | <p>Keynote Lecture: Supporting Overseas Japanese Studies, Why Now? Lecturer: Kabayama Koichi</p> <p>Introduction of the Results (1): What is the Japan Specialist Workshop? Moderators: Koide Izumi, Sven Saaler Presenters: Ursula Elche Flache (Japan Subject Specialist, Berlin State Library) Hatta Ayako (Japanese Studies Librarian, Monash University Library)</p> |

| | |
|--|---|
| | <p>Current Status Report: Trends and Problems in the Support of Overseas Japanese Studies</p> <p>Presenters: Shimizu Junichi (Managing Director, Japanese Studies and Intellectual Exchange Department, Japan Foundation) Egami Toshinori (Librarian, Library, International Research Center for Japanese Studies) Hayashi Rie (Librarian, International House of Japan Library) Satō Yoriko (Senior Secretary, Administrative Department, National Diet Library)</p> <p>Introduction of the Results (2): Discussion at the Japan Specialist Conference</p> <p>Presenters: Koide Izumi, Sven Saaler</p> <p>Round Table Discussion: How Should Support of Overseas Japanese Studies be Conducted in the Future?"</p> <p>Panelists: Kabayama Kōichi Harald Fuess (Professor, Heidelberg University) Komatsu Kazuhiko (Director-General, International Research Center for Japanese Studies)</p> |
|--|---|

b. Cooperation and Coordination with Overseas Institutions

(1) U.S.–Japan Creative Arts Fellowships (Japan-U.S. Friendship Commission)

Since 1978, the I-House has facilitated annual fellowships for American artists to reside in Japan to broaden their careers and expand contacts with Japanese artists. This fellowship, the longest continuing program operated by the I-House, is sponsored by the Japan-US Friendship Commission and the U.S. National Endowment for the Arts. I-House serves as general advisor, coordinator and fiscal agent. The following American artists were chosen for the 2012 fellowship:

- David Brick, choreographer
- Ron Henderson, landscape architect
- Jason Kahn, composer
- Shinichi Iova-Koga, dancer/choreographer
- Brian Turner, writer

2011 artists Greg Hrbek and Shay Youngblood arrived in Japan in early March 2011, but were forced to repatriate to the United States due to the March 11 earthquake. They returned to Japan in March and April, respectively, and finished their fellowship.

- Greg Hrbek, writer
- Shay Youngblood, visual artist/writer

Some of the Fellows shared their works with local audiences through the JUSFC-sponsored Artists’ Forum series. The following programs were presented during Fiscal 2012:

| Date | Title | Speakers/ Performers |
|---------------|---|---|
| May 23 | Songs on the Theme of Knowing | Composer: Michelle Nagai |
| June 15 | The Gravity of Desire: Space and Culture Under the Cherry Trees | Speakers: Ron Henderson (landscape design) |
| June 25 | Destination and Departures —Three American Writers in Japan | Speakers: Shay Youngblood, Greg Hrbek, Brian Turner (writers) |
| August 9 | Island: a choreographic ode to the rhythm of the Seto Inland Sea, the sensation of space and a luminous quality of the ordinary | Created by David Brick (dancers/choreographers) and Matsushima Maiko (visual designer) |
| October 12 | Echoes of Bar Aoyama | Performers: Jason Kahn (electronics), Akiyama Tetuzi (guitar), Nakamura Toshimaru (no input mixer) |
| March 4, 2013 | Documentary Film Screening Live Your Dream —The Taylor Anderson Story | Director: Regge Life (filmmaker and former JUSFC Creative Artist, 1989) |

(2) Symposium on Building the Financial System of the 21st Century (Harvard Law School)

I-House and the Program on International Financial Systems (PIFS) of Harvard Law School co-organize an annual symposium “Building the Financial System of the 21st Century: An Agenda for Japan and the United States.” The symposium, held alternately in Japan and the United States, brings together approximately a hundred participants, half from Japan and half from the United States, composed of senior government officials, politicians and their advisors, heads of financial firms, lawyers and consultants, scholars and a few media representatives. They gather for a two-day, off-the-record discussion of matters affecting the function and stability of the global financial system. Normally three major topics are discussed in detail, focusing on one or both countries, matters of regional concern in Asia, or of significance worldwide.

The fifteenth annual symposium, held in Karuizawa, Nagano, October 26-28, 2012, was attended by approximately 125 participants and was devoted to the following three topics:

1. Impact of the Euro-Crisis on International Finance
2. Key Challenges for Post-Crisis Adjustment of the Financial System including Banking, Insurance, and Securities Firms
3. Restoration of Fiscal Sustainability

3. Generation and Dissemination of Information on Cultural Exchange and Transnational Intellectual Cooperation

Sharing the fruits of intellectual dialogue and exchange becomes a basis for promoting intercultural understanding. The I-House conducts unique programs serving to enhance Japan's international intellectual contribution and to aid in the dissemination of reliable information, thereby contributing to the realization of a better global community.

a. House Public Programs

(1) I-House Lunchtime Lecture

The I-House Lunchtime Lecture invites specialists in various fields to talk on timely themes for a wider audience. The following three lectures were organized during Fiscal 2012:

| Date | Title | Speakers |
|-------------------|--|---|
| April 12 | Myanmar's Emerging Economy and Changes toward Democracy —Impact on Japan and Asia— | Speaker: Kudō Toshihiro (Director, Southeast Asian Studies Group II, Area Studies Center, Institute of Developing Economies, JETRO) |
| June 18 | Gross National Happiness Spreading around the World from Bhutan: Can GNH Be Applied to Japanese Society? | Speaker: Kusagō Takayoshi (Professor, Kansai University) |
| February 26, 2013 | Understanding Islamic Culture through "Islamic Finance" | Speaker: Sakurai Hideko, (Professor, Chuo University) |

(2) japan@ihj

With the help of experts in such areas as academia, journalism, art and business, with whom I-House has associations, japan@ihj aims to function as a place for disseminating/sharing information and knowledge on Japan. In principle, lectures in this series are conducted only in English with no Japanese interpretation.

The following five forums were held during Fiscal 2012:

| Date | Title | Speakers |
|----------|---|---|
| April 18 | News from North Korea: Radical Change or More of the Same? -Implications for Japan-North Korea Relations | Speaker: Robert S. Boynton (Professor, New York University) Moderator: Wada Haruki (Professor Emeritus, University of Tokyo) |
| July 20 | Built to Break: The World Industrial System in the New Era of Monopoly - Lessons from the Tohoku Earthquake | Speaker: Barry C. Lynn (Director, New America Foundation) Moderator: Okazaki Tetsuji (Professor, University of Tokyo) |

| | | |
|------------------|---|---|
| September 7 | Karuizawa Dreamscape | Speaker: Tom Haar (Photographer) |
| September 21 | Contending with <i>Meian</i> (Light and Dark): A Public Conversation between John Nathan and Mizumura Minae | Speakers: John Nathan (Professor, University of California, Santa Barbara), Mizumura Minae (Novelist) |
| January 11, 2013 | Connecting Europe and Meiji Japan: Edoardo Chiossone and Japanese Art | Speaker: Donatella Failla (Director, Museo Chiossone) Moderator: Nishida Hiroko (Deputy Director, Nezu Museum) |

(3) Other Programs

A) Disaster and Language, and Language and Disaster

The symposium “Disaster and Language, and Language and Disaster” was held in co-sponsorship with the Japan Society for Intercultural Studies (JSICS) and the Center for Barrier-Free Education, Graduate School of Education, University of Tokyo. With a focus upon language after disaster, there were thought-provoking discussions on the March 11 disaster and discourse from a perspective of trust and information dissemination, on the *raison d’être* of language in literature after March 11, and on language to speak on disaster from the viewpoint of disabilities studies.

Date: July 7

Panelists: Azuma Hiroki (Professor, Waseda University)

Hirano Keiichiro (Novelist)

Hoshika Ryoji (Lecturer, University of Tokyo)

Moderator: Kawamura Minato (Professor, Hosei University)

Coordinator: Shiraishi Saya (Professor, University of Tokyo)

B) Special Lecture “Humanities and A Borderless World”

In cooperation with the Inamori Foundation, I-House organized a lecture on November 16 by Gayatri Chakravorty Spivak, University Professor, Columbia University, who was revisiting Japan as one of the 2012 Kyoto Prize laureates. Professor Spivak visited Japan in 2007 under an I-House Ushiba Fellowship.

b. Tokyo International Literary Festival

The Tokyo International Literary Festival was founded by the Nippon Foundation last year to promote Japanese literature abroad and Tokyo as a literary focus of the world coming abreast of New York, London and Paris. It invites authors from around the world to build connections between Japan and the rest of the world through literature. The aim is to bring together leading novelists, poets, editors, and translators, and to encourage new dialogue about books from different countries and cultures. As part of the festival, I-House co-organized the following sessions with themes pertaining to the I-House mission of promoting understanding of Japan.

| Date | Title | Speakers/ Performers |
|---------------|---|--|
| March 2, 2013 | What We Talk about When We Talk about Translation | Speakers: Lexy Bloom, Michael Emmerich, Ono Masatsugu Moderator: Shibata Motoyuki |
| | The Constant Traveler | Speakers: Geoff Dyer, Pico Iyer, Kakuta Mitsuyo Moderator: John Freeman |

**c. Exhibition in Commemoration of the March 11 Earthquake
“Postcards from Japan—A Message From Tohoku Artists” and “Postcards to Japan”**

The postcards in this exhibition were created by artists from Japan’s Tohoku region right after the March 11 earthquake. When the major earthquake and tsunami struck the Tohoku region on March 11, 2011, it was extremely difficult to contact family and friends but the postal service quickly recovered, and postcards delivered the message that family and friends were safe. Inspired by the impact postcards can have, Iwate and Edinburgh-based sculptors Mr. Katagiri Hironori and Ms. Kate Thomson invited artists from the stricken region to make new works for an exhibition to tour the world. After touring various countries, these 22 postcards returned to Japan to commemorate the second anniversary of the disaster at I-House with the help of Mr. Katagiri and Ms. Thomson.

Date: March 2 to 15, 2013

Venue: Lobby

d. Publications

(1) LTCB International Library

Since August 2000, the I-House has assumed administrative responsibility for continuing the work of the LTCB Foundation, under the guidance of the policy and selection committees, to introduce selected books on the Japanese economy, politics, society and culture by Japanese authors to a wider international readership by translating them into English. This program is financed by the revenue and part of the principal of the fund established by endowment and other assets of the LTCB Library Foundation subsequent to its dissolution in 2000.

Two books are to be selected and translated, and 3,500 copies of each distributed by free gift to university libraries, institutions, public libraries, and cultural organizations around the world annually.

The following work was carried out in Fiscal 2012.

[Distribution]

Matsumoto Shigeharu: Bearing Witness (Original Japanese title: *Matsumoto Shigeharu den: Saigo no riberarisuto*) by Kaimai Jun
English adaptation: Wakū Miller

[Publication and distribution]

A History of Japanese Political Thought, 1600–1901 (Original Japanese title: *Nihon*

seiji shisōshi: 17–19 seiki) by Watanabe Hiroshi
Translator: David Noble

[Translation, editing, and publication]
The Power of the Weaves: The Hidden Meanings of Cloth (Original Japanese title:
Nuno no chikara: Edo kara ima e) by Tanaka Yūko
Translator: Geraldine Harcourt.

[Translation and editing]
Izutsu Toshihiko: In Search of Wisdom [tentative] (Original Japanese title: *Izutsu Toshihiko: Eichi no tetsugaku*) by Wakamatsu Eisuke
Translator: Jean Connell Hoff.

(2) I-House Press

The I-House launched a commercial book imprint, the I-House Press, in 2006. It publishes in English various works, including the fruits of the I-House’s program activities as well as revised editions of selected works from the LTCB International Library series, for the purpose of promoting understanding of Japan abroad.

During Fiscal 2012, the following two titles were published:

*The First Fifty-five Years of the International House of Japan:
Genesis, Evolution, Challenges, and Renewal*
by Katō Mikio

A History of Japanese Political Thought, 1600–1901 (Original Japanese title: *Nihon seiji shisōshi: 17–19 seiki*) by Watanabe Hiroshi
Translator: David Noble

(3) Newsletter and Occasional Publications

The *Annual Report* and its Japanese version *Kokusai Bunka Kaikan no Ayumi* detail the I-House operations of the previous fiscal year. I-House also publishes the *IHJ Bulletin*, and its Japanese version *Kokusai Bunka Kaikan Kaihō*, biannually to report on the I-House activities, including edited texts of lectures held at the I-House. Publications during Fiscal 2012 are as follows:

A) Annual Report 57 (August 2012)

B) Kokusai Bunka Kaikan no Ayumi 57 (August 2012)

C) IHJ Bulletin

Vol. 32, No. 1 (June 2012)

“The Challenge of Leadership in a Rising Asia” by Brahma Chellaney

“Dialogue of Civilization, Circa 2012” by Ashis Nandy

Interview: Andrew Gordon (Director, Harvard University Reischauer Institute of Japanese Studies), “A Struggle That Goes Beyond Borders: The Digital Archive of Japan’s 2011

Disaster”

“Staying Power: Lessons for Japan” by Michael A Cusumano

“Transpacific Field of Dreams” by Sayuri Guthrie Shimizu

“Japan’s Three Script Language and Our Nation’s Role in the World” by Ishikawa Kyuyoh

Vol. 31, No. 2 (December 2012)

“Why Does India Matter?” by Kondō Masanori

“Contemporary India for Business Persons” by Sakakibara Eisuke, Shimada Takashi, Takenaka Chiharu, Fujii Takeshi, Kojima Makoto, Sanjeev Sinha, Horimoto Takenori

“Disaster and Language, Language and Disaster” by Azuma Hiroki, Hirano Keiichiro, Kawamura Minato, Shiraishi Saya

Interview: Hamada Junichi (President, the University of Tokyo), “Shifting to Autumn Enrollment: A Change in Global Awareness”

“Built to Break: The World Industrial System in the New Era of Monopoly” by Barry C. Lynn

“Karuzawa Dreamscape” by Tom Haar

“Bhutan as a Model for the World in Gross National Happiness” by Kusagō Takayoshi

“Ishimoto Yasuhiro and Postwar Modernist Art” by Nakamori Yasufumi

D) Kokusai Bunka Kaikan Kaihō

Vol. 23, No. 1 (June 2012)

“Seichōsuru Ajia ni okeru rīdāsippu no kadai” by Brahma Chellaney

“Bunmei no taiwa Circa 2012” by Ashis Nandy

Interview: Andrew Gordon (Director, Harvard University Reischauer Institute of Japanese Studies), “Kokkyō wo koeta chōsen; Shinsai no dejitaru ākaibu”

“Taiheiyō wo koeta *field of dreams*” by Sayuri Guthrie Shimizu

“Kunrin suru kigyō no muttsu no hōsoku” by Michael A Cusumano

“Sanmojigengo nihongo no kokusaiteki yakuwari” by Ishikawa Kyuyoh

Vol. 23, No. 2 (December 2012)

“Naze ima Indo ka” by Kondō Masanori

“Bijinesupāson no tameno gendai Indo kōza” by Sakakibara Eisuke, Shimada Takashi, Takenaka Chiharu, Fujii Takeshi, Kojima Makoto, Sanjeev Sinha, Horimoto Takenori

“Saigai to kotoba soshite kotoba to saigai” by Azuma Hiroki, Hirano Keiichiro, Kawamura Minato, Shiraishi Saya

Interview: Hamada Junichi (President, the University of Tokyo), “Daigaku no akinyūgaku ikō wa globalu ka ni muketa ishikikaikaku”

“Aratana dokusen no jidai ni okeru sekai no sangyō sisutemu” by Barry C. Lynn

“Yume no fūkei Karuzawa” by Tom Haar

“Būtan kara sekai ni hirogaru GNH” by Kusagō Takayoshi

“Shashinka Ishimoto Yasuhiro to sengo modanizumu geijutsu” by Nakamori Yasufumi

4. Research Projects

a. Foreign Policy Dinner Meeting

The Foreign Policy Dinner Meeting series invites selected experts on foreign policy to engage in an informal, off-the-record discussion on various foreign policy-related issues. The participants, limited to twenty to thirty in number, are academics and researchers, former diplomats and international officials, journalists and commentators, those active in civil society organizations, and business people. The working language is either English or Japanese and no interpretation service is provided. The feedback from this program is utilized in other programs of the I-House.

The following five meetings were held during Fiscal 2012:

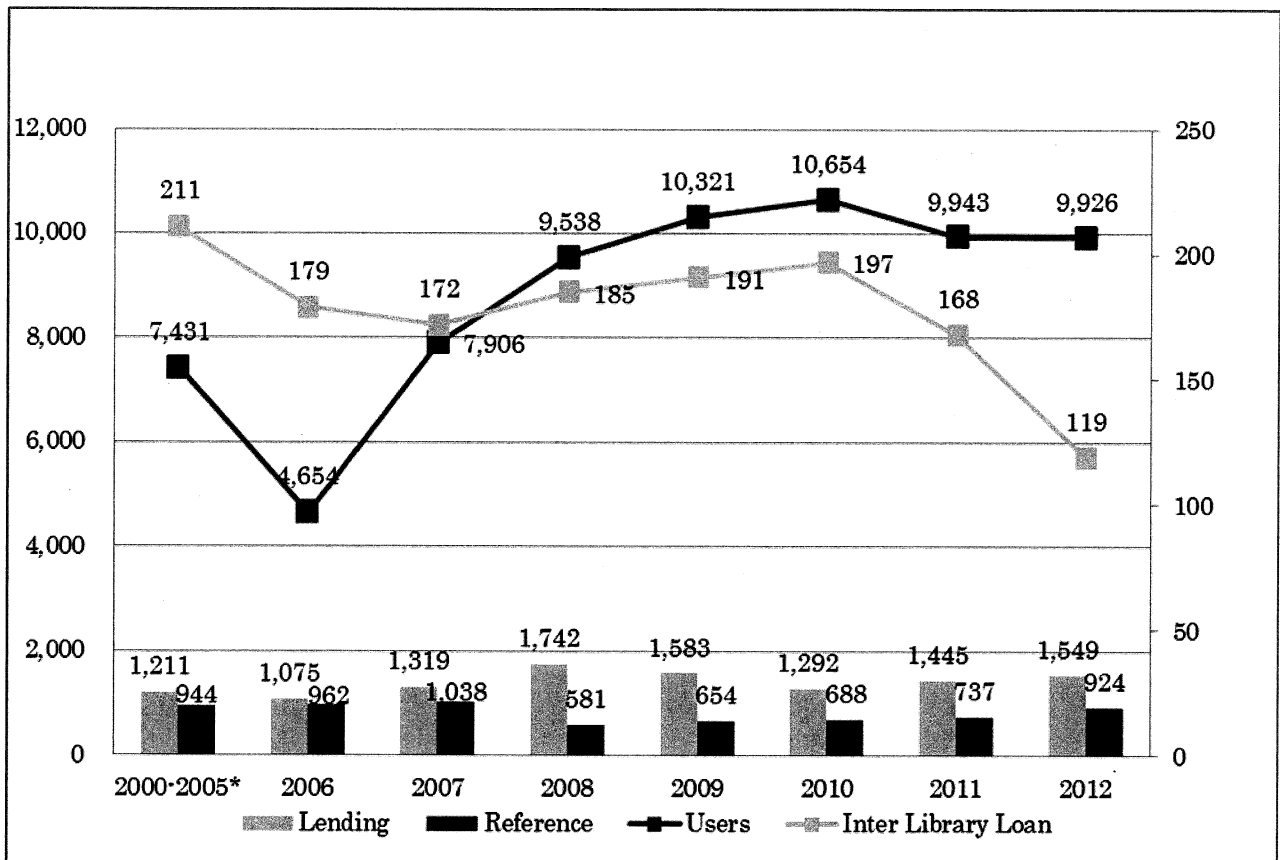
| Date | Theme | Speakers |
|------------------|---|---|
| May 14 | Japan's Territorial Issue | Tōgo Kazuhiko Director, Institute for World Affairs, Kyoto Sangyo University |
| July 4 | Japan's Security and Defense in ASEAN | Yamada Takio (Intelligence and Analysis Service, MOFA) |
| September 24 | Japan and the United States in an Evolving Asia-Pacific | Kurt W. Tong (Deputy Chief of Mission, Embassy of the United States) |
| January 30, 2013 | The Indo-Japan Relationship | Deepa Gopalan Wadhwa (Ambassador of India to Japan) |

5. Library and Reading Room

a. General Services

(1) Library Services 2000-2012

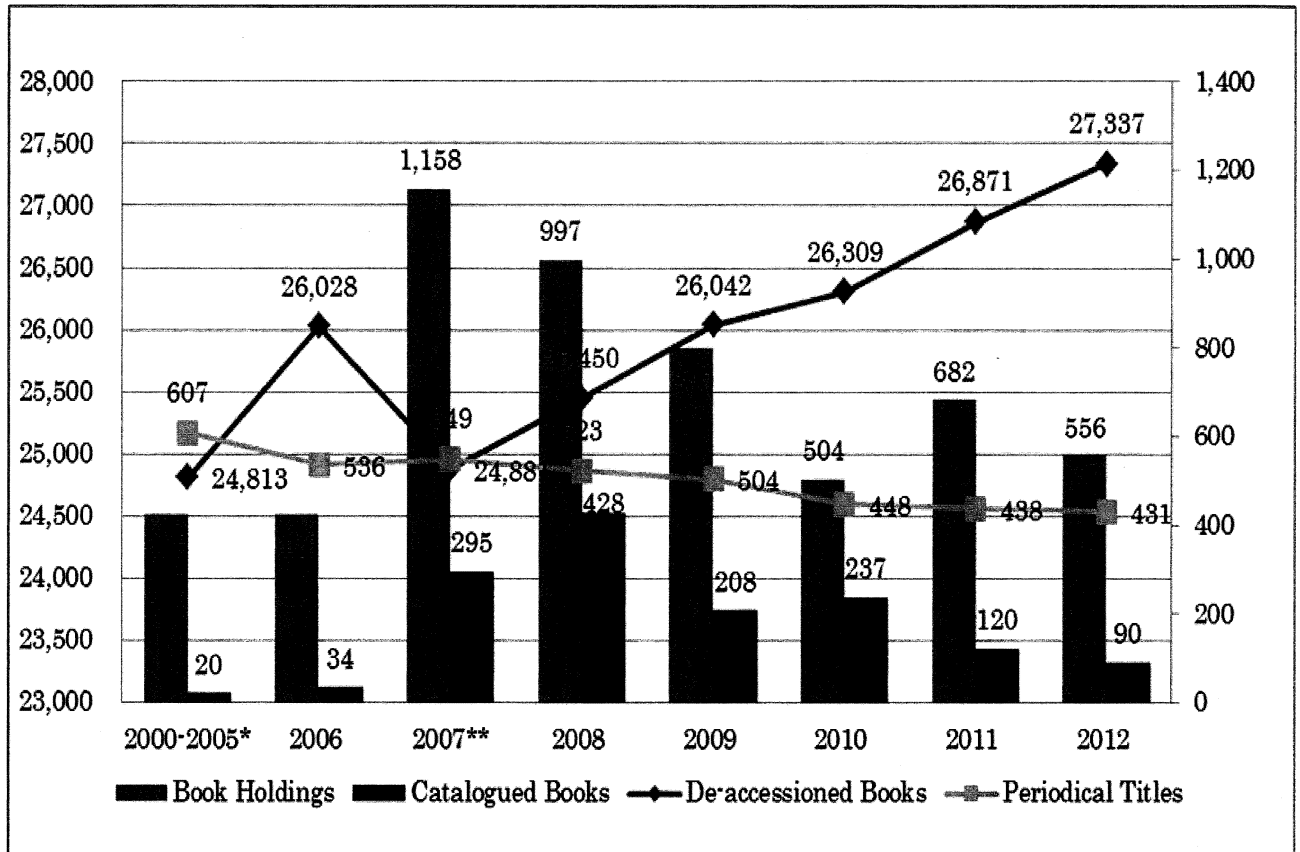
Although the number of users hardly changed compared with the last fiscal year, the number of materials lent and reference inquiries increased. It can be said that this shows a rise in demand for information services.



* Average of fiscal years 2000-2005.

(2) Collection Management 2000-2012

The shifting of journal collection management from management by paper materials to management by the library system LIMEDIO has been completed (except for a few titles).



* Average of fiscal years 2000-2005.

** From fiscal year 2007, the book holdings are based on the library system LIMEDIO.

Service Activities

The study-bedrooms, which number 44 rooms, welcomed a total of 11,515 guests in the fiscal year 2012. The percentage of foreign guests remains high at 60 percent, showing the important role the House continues to play for visiting scholars and individuals involved in international culture and intellectual exchange.

The following campaigns for accommodations were directed at all members:

1. I-House sixtieth anniversary voucher for one night (valid from January 1 to December 31)
2. Summertime 50 percent discount coupon (valid from July 1 to August 31)
3. Wintertime 50 percent discount coupon (Valid from December 1 to February 29, 2013)

This fiscal year, 29,128 people used the Lecture Hall and seminar rooms located in the annex and fourth floor of the west wing, and 32,208 guests utilized the Iwasaki Koyata Memorial Hall and Kabayama / Matsumoto room located in the east wing for conferences and gatherings.

Banquet campaigns

1. Summer Party Plan (July 1 – September 15)
2. Meeting and Lunch Plan (October 1 up to the present)
3. Winter and Spring Party Plan (December 14 – March 31, 2013)

As for our dining facilities, we had 58,155 guests at the Tea Lounge “The Garden,” and 15,166 guests at the Restaurant “SAKURA.”

Campaign events for the Tea Lounge “The Garden”:

1. Ohanami Chirashi-sushi (March 17 – April 15)
2. Ohanami Roast Beef Set (March 24 – April 8)
3. Draft Beer Set (July 21 – August 31)
4. Halloween Dinner Set (October 29 – 31)
5. Christmas Dinner (December 21 – 25)
6. Toshikoshi Soba (December 31)
7. Oshiruko (January 1 – 3, 2013)
8. Ohanami Chirashi-sushi (March 20 – April 7, 2013)
9. Ohanami Roast Beef Set (March 23 – April 7, 2013)

Campaign events for the Restaurant “SAKURA”:

1. Ohanami Bento Lunch (March 24 – April 8)
2. Yozakura Kaiseki Course (March 24 – April 8)
3. Chef’s Early Summer Kaiseki Menu (July 6 – 16)
4. Chef’s Autumn Special Menu (October 19 – 28)
5. Christmas Special Menu (December 22 – 25)
6. Japanese Osechi (January 1 – 3, 2013)
7. New Year’s Kaiseki Course (January 1 – 6, 2013)
8. Ohanami Bento Lunch (March 23 – April 7, 2013)
9. Yozakura Kaiseki Course (March 23 – April 7, 2013)

As a result, 134,657 guests in total used the facilities.

In addition, to increase the opportunities for House members to socialize, various events were held as below:

1. Cherry-Blossom Viewing Party (April 2 – 3, 216 participants)
2. Garden Beer Party (July 27, 177 participants)
3. Sixtieth Anniversary Dinner on two days
Special guest: Dr. Donald Keene (November 13, 97 participants)
The late Danjūrō XII (November 14, 94 participants)
4. Wine Party (November 15, 150 participants)
5. Christmas Dinner (December 23 – 25, 174 participants)

At all events participants, including House members, ambassadors and others o having a connection with I-House, shared a pleasant time.

SERVICE ACTIVITIES

Table No.1
USE OF STUDY-BEDROOMS
(April 1, 2012 – March 31, 2013)

| | Fiscal Year | | 2012 in comparison with 2011 | |
|-----------------------------------|-------------|--------------|------------------------------|--------|
| | 2011 | 2012 | Difference | 12/11 |
| Total No. of Guests | 9,397 | 11,515 | 2,118 | 122.5% |
| Average No. of Guests per day | 25.7 | 31.5 | 5.9 | 122.9% |
| Ratio of Non-Japanese Guests | 64.0% | 60.8% | -3.2% | 95.0% |
| Room Occupancy | 49.1% | 59.5% | 10.4% | 121.2% |
| Total Income | ¥87,995,317 | ¥101,113,018 | ¥13,117,701 | 114.9% |
| Average Income from Rooms per day | ¥240,424 | ¥277,022 | ¥36,598 | 115.2% |

Table No.2
SEMINAR ROOMS, BANQUET, DINING ROOM & COFFEE SHOP PATRONAGE
(April 1, 2012 — March 31, 2013)

| | | Fiscal Year | | 2012 in comparison with 2011 | |
|-----------------|---------------------|--------------|--------------|------------------------------|--------|
| | | 2011 | 2012 | Difference | 12/11 |
| Seminar Rooms | Total Income | ¥49,108,473 | ¥53,045,022 | ¥3,936,549 | 108.0% |
| | No. of Guests | 27,809 | 29,128 | 1,319 | 104.7% |
| | Per Capita Proceeds | ¥1,766 | ¥1,821 | ¥55 | 103.1% |
| Banquets | Total Income | ¥159,958,733 | ¥169,721,785 | ¥9,763,052 | 106.1% |
| | No. of Guests | 20,681 | 23,611 | 2,930 | 114.2% |
| | Per Capita Proceeds | ¥7,735 | ¥7,188 | ¥-546 | 92.9% |
| Wedding Related | Total Income | ¥87,728,207 | ¥114,079,328 | ¥26,351,121 | 130.0% |
| | No. of Guests | 6,812 | 8,597 | 1,785 | 126.2% |
| | Per Capita Proceeds | ¥12,878 | ¥13,270 | ¥391 | 103.0% |
| Restaurant | Total Income | ¥79,318,294 | ¥85,974,124 | ¥6,655,830 | 108.4% |
| | No. of Guests | 14,166 | 15,166 | 1,000 | 107.1% |
| | Per Capita Proceeds | ¥5,599 | ¥5,669 | ¥70 | 101.2% |
| Tea Lounge | Total Income | ¥87,291,776 | ¥94,803,977 | ¥7,512,201 | 108.6% |
| | No. of Guests | 53,559 | 58,155 | 4,596 | 108.6% |
| | Per Capita Proceeds | ¥1,630 | ¥1,630 | ¥0 | 100.0% |
| Total | Income | ¥463,405,483 | ¥517,624,236 | ¥54,218,753 | 111.7% |
| | No. of Guests | 123,027 | 134,657 | 11,630 | 109.5% |
| | Per Capita Proceeds | ¥3,767 | ¥3,844 | ¥77 | 102.1% |
| Daily Average | Income | ¥1,266,135 | ¥1,418,149 | ¥152,013 | 112.0% |
| | No. of Guests | 336 | 369 | 33 | 109.8% |

Finances

Increase or Decrease of Net Assets International House of Japan, Inc. (April 1, 2012 - March 31, 2013)

(Unit: Yen)

| Items | This Year | Previous Year | Balance |
|--|-------------|---------------|---------|
| I Net Assets in Ordinary Accounts | | | |
| 1. Current Account Change | | | |
| (1) Current Account Revenue | | | |
| ① From Invested Reserve Funds: | 6,697,272 | | |
| Program Fund | 2,849,156 | | |
| Library Fund | 489,902 | | |
| Funds for Repairs | 3,358,214 | | |
| ② Membership Dues & Fees: | 101,014,958 | | |
| Corporate Membership | 35,334,560 | | |
| Individual Membership | 65,680,398 | | |
| ③ Revenue from Program & Service Activities | 671,996,785 | | |
| Publications (LTCB International Library Foundation) | 40,251,572 | | |
| Publications (I-House Press) | 2,633,633 | | |
| Seminar Participation Fees (IHJ Seminars) | 3,887,020 | | |
| Revenue from House Operations (Accommodation, Restaurant, etc.) | 511,145,232 | | |
| Wedding-Related Revenue | 114,079,328 | | |
| ④ Grants & Contributions: | 24,690,158 | | |
| MRA Foundation | 2,900,000 | | |
| Japan Foundation (60th Anniversary) | 1,332,520 | | |
| Shibusawa Eiichi Memorial Foundation | 1,300,000 | | |
| The Tokyo Club | 1,000,000 | | |
| U.S. Embassy | 168,000 | | |
| Kasumi Kaikan | 300,000 | | |
| Transfer from Designated Accounts (Arts Program) | 17,689,638 | | |
| ⑤ Assistance | 22,945,551 | | |
| Japan Foundation (ALFP) | 12,111,128 | | |
| Japan Foundation (Japan-India Dialogue) | 1,330,892 | | |
| Japan Foundation (Japan Specialist Workshop) | 1,260,791 | | |
| Harvard Law School | 8,242,740 | | |
| ⑥ Donations | 27,298,484 | | |
| U.S.-Japan International Monetary Symposium | 14,750,000 | | |
| Initial Donations | 8,700,000 | | |
| Donations | 2,976,484 | | |
| Donations (Program) | 862,000 | | |
| Donations (Library) | 10,000 | | |
| ⑦ Miscellaneous | 5,169,567 | | |
| Total Current Account Revenue | 859,812,775 | | |

| | This Year | Previous Year | Balance |
|--|---------------|---------------|---------|
| (2) Current Account Expenditures | | | |
| ① Program & Activities: | 907,284,621 | | |
| Asia Leadership Fellow Program | 11,334,946 | | |
| U.S.-Japan Creative Arts Fellowships | 11,588,180 | | |
| Japan-India Dialogue | 2,412,107 | | |
| Nitobe Kokusai Juku | 4,202,129 | | |
| Lectures, Discussions and Other Meetings | 1,978,431 | | |
| Artist Assistance Program | 6,101,458 | | |
| Periodicals (Annual Report and Bulletin) | 5,716,056 | | |
| Special Publications | 1,690,316 | | |
| LTCB International Library Foundation | 40,455,010 | | |
| U.S.-Japan International Monetary Symposium | 21,595,558 | | |
| Publications | 2,296,028 | | |
| Special Projects in Commemoration of the 60th Anniversary | 4,473,284 | | |
| Public Relations | 1,502,111 | | |
| Research Expenses | 1,030,573 | | |
| Library: Special Project | 2,024,929 | | |
| Library | 3,836,106 | | |
| Staff Expenses | 119,065,489 | | |
| Outsourcing | 455,248,094 | | |
| Depreciation | 80,662,649 | | |
| Water, Gas, Light & Power | 40,001,279 | | |
| Supplies, Replacement & Others | 90,069,888 | | |
| ② Secretariat (indirect cost) | 30,422,540 | | |
| Staff Expenses | 19,692,291 | | |
| Outsourcing | 1,372,994 | | |
| Depreciation | 2,269,300 | | |
| Water, Gas, Light & Power | 816,352 | | |
| Supplies, Replacement & Others | 6,271,603 | | |
| Total Current Account Expenditures | 937,707,161 | | |
| Change This Term before Valuation Gain or Loss | Δ 77,894,386 | | |
| Valuation Gain or Loss (Reserve Funds) | 2,957,122 | | |
| Valuation Gain or Loss (Funds for Repairs) | 3,633,260 | | |
| Change This Term | Δ 71,304,004 | | |
| 2. Non-Current Account Change | | | |
| (1) Non-Current Account Revenue | | | |
| Total Non-Current Account Revenue | 0 | | |
| (2) Non-Current Account Expenditures | | | |
| Total Non-Current Account Expenditures | 0 | | |
| Change This Term | 0 | | |
| Change in Ordinary Net Assets This Term | Δ 71,304,004 | | |
| Balance at Beginning of Term | 2,473,811,141 | | |
| Balance at End of Term | 2,402,507,137 | | |
| II Net Assets in Designated Accounts | | | |
| 1. Grants (Japan-U.S. Friendship Commission) | 5,703,760 | | |
| 2. Valuation Gain or Loss (Designated Assets) | 118,848 | | |
| 3. Transfer to Ordinary Accounts (Arts Program) | Δ 17,689,638 | | |
| Change This Term | Δ 11,867,030 | | |
| Balance at Beginning of Term | 36,016,545 | | |
| Balance at End of Term | 24,149,515 | | |
| III Net Assets Balance at End of Term | 2,426,656,652 | | |

※Since this is the first year of the new accounting system, there are no figures for the last two columns.